



Calgary Health Trust ANNUAL REPORT 2016/17

ONWARD

OVER \$427M RAISED FOR HOSPITALS, LONG-TERM CARE AND COMMUNITY HEALTH CARE IN CALGARY AND SURROUNDING AREA SINCE 1996.

*Includes money raised through Partners in Health and Reach! Campaigns, which raised money for research and new clinical programs throughout Calgary.

OUR VISION

Inspire passion in people that will transform health care for a better Alberta.

OUR MISSION

Inspiring the community to engage in building a healthier future.

OUR VALUES

We are **PASSIONATE** in our words.

We are **COLLABORATIVE** in our work.

We are **INNOVATIVE** in our thinking.

We are **TRUSTWORTHY** in our relationships.

We are **INSPIRATIONAL** in our actions.

We are **COMPASSIONATE** in our hearts.

OUR PILLARS

1. Developing World-Class Care
2. Impacting Albertans and their Families
3. Improving the Quality of Life for those in our Community

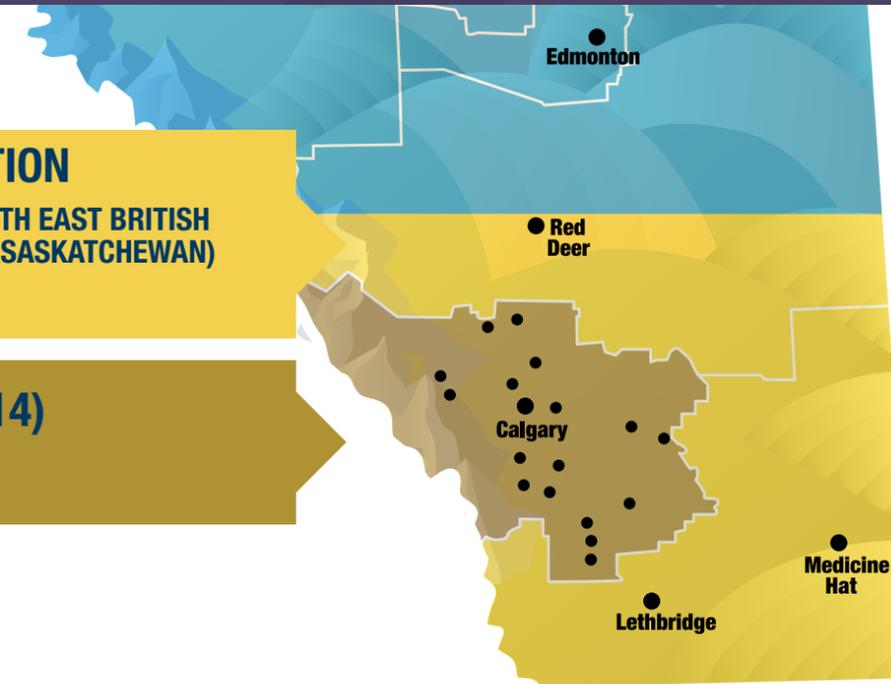
REFERRAL POPULATION

(OF SOUTHERN ALBERTA, SOUTH EAST BRITISH COLUMBIA AND SOUTH WEST SASKATCHEWAN)

OVER 2.1 MILLION

CALGARY ZONE (2014)

1,544,495



Community-based health care programs



Foothills Medical Centre



Peter Lougheed Centre



South Health Campus



Rockyview General Hospital



Carewest Continuing Care Centres

Onward: A message from our Leadership

This report is about looking back at the past year and our contributions to the community, but perhaps even more importantly, it's about looking forward to the commitments we have made that will impact the lives of those who live here.

In the past year, we have made many significant changes as an organization, including the appointment of new leadership as we, alongside our three Vice Chairs, take the helm of Calgary Health Trust. We cannot adequately convey the significant contribution both Mrs. Ann McCaig, past Board Chair and Mrs. Jill Olynyk, previous CEO, have made in setting the course for Calgary Health Trust's success in the future.

New leadership always leads to many changes, but one of the most impactful in how we persevere onwards has been in redefining our vision.

Transforming health care is no small task. It's a mandate that will lead us well into the future and will touch the lives of people today and those who may not yet be born.

We are committed to looking beyond the walls of just our hospitals and into areas where we can make a significant contribution in educating the public in prevention efforts, investing in research that will change outcomes and further pursue excellence in care. This strategic focus will strengthen Calgary Health Trust's commitment to the community found in our pillars of building world-class care, impacting Albertans and their families, and improving the quality of life for those who live here.

One of our six values is compassion. It is evident that this is a trait that we all share. Often we hear of families who have given because of the compassionate care they received, or donors who have left a legacy gift

because they want to ensure that those who will need care in the future will have the best opportunity to defy the odds.

We both took the opportunity to lead Calgary Health Trust because we are inspired by the incredible generosity of Calgarians and Southern Albertans. Through thick and thin, Calgarians have demonstrated their support through financial giving and a strong commitment to volunteerism. This community has shown time and time again that it wants to fund innovations that create change. This is a great opportunity for health care.

We believe in health care because of what it gives us: quality of life, time with our families and loved ones, the ability to pursue our interests; and we invest in health care because of what it gives others – hope, opportunity and sometimes a second chance at life.

This Annual Report is inspired by our belief in health care for the future and the innovation it takes to drive us forward. We hope you are inspired by these stories of our donors' commitment to others and that you will continue to support our vision to transform health care and the health of our community.



Dr. Chris Eagle
President & CEO



W. G. Sembo
Board Chair

Dr. Chris Eagle
President & CEO



Bill Sembo
Board Chair



Highlights from our Year

A NEW GASTROENTEROLOGY SUITE OPENS AT ROCKYVIEW GENERAL HOSPITAL

thanks to the Rockyview Invitational Golf Tournament and support of headlining sponsors Jayman BUILT and Plains Midstream Canada. The three year tournament, headed by Jayman BUILT's Jay Westman and Plains Midstream Canada's Dave Duckett and Brad Deets, has also laid important groundwork for the redevelopment of the new Gastrointestinal (GI) Endoscopy Unit unit at Rockyview General Hospital in addition to opening the new suite.



CELEBRATING 50 YEARS OF CARE AT

Foothills Medical Centre and Rockyview General Hospital as they both celebrate half a century of serving the community.



A CARE BY PARENT ROOM OPENS AT SOUTH HEALTH CAMPUS

allowing families leaving the neonatal intensive care unit to spend one night close to their care team before heading home.



10 NEW HEMODIALYSIS CHAIRS

are purchased at Sheldon M. Chumir Health Centre thanks to a generous gift from Jim Gray and friends in honour of his late wife, Josie.

A NEW NEONATAL INTENSIVE CARE UNIT (NICU) OPENS AT PETER LOUGHEED CENTRE

including two six-bed care rooms named in honour of Mata Tripta, the mother of Guru Nanak Dev Ji, the founder of Sikhism. This new NICU is triple the unit's original space bringing it to 1,200 square metres, and adds a dedicated isolation room to care for newborns with highly transmissible conditions, such as chickenpox or a respiratory illness.



THE CALGARY FIREFIGHTERS BURN TREATMENT SOCIETY DONATES \$1.44M

to burn care at Foothills Medical Centre to advance treatment and support services for patients and families.

THE NEW SCOTIABANK SPORT COURT OPENED

thanks to the partnership with the YMCA at South Health Campus. The new sport court creates a space that is open to the community and promotes wellness and healthy activity.



Creating opportunity through generosity

“They say the two most important things in life are who your mother is and where you were born. In our minds, our family won the birth lottery when our daughter, Shannon, was born in Calgary at the Foothills Hospital.”

- Howie Shikaze

While preparing for friends and family to arrive for Christmas, Howie and Sher Shikaze’s plans were thrown for a loop when Sher’s water broke on Christmas Eve. She was having a high-risk pregnancy that had her on bed rest early on and it was still over eight weeks to her due date.

On December 28, their daughter Shannon was born at 4lbs 2oz via an emergency caesarean.

Shannon was immediately taken to the neonatal intensive care unit (NICU). Aside from challenges due to the loss of amniotic fluid and Shannon’s premature birth, doctors were also worried about her distended bowels and jaundice. She struggled with feedings, not having the ability to suck, and would constantly throw up her food.

Thirty years ago, when Shannon was born, babies were in incubators lining the ward. It was noisy and there was very

little privacy. “Howie and I did shift work caring for Shannon and made a point to be by her side during care, but it was scary and stressful,” says Sher Shikaze. “We asked a lot of questions and made every effort to understand what was happening with our daughter.”

Shannon’s cousin was born 12 weeks premature in another province a few years before her. Within 2 years, he had 24 surgeries. Complications at the time impacted the rest of his life and he now requires a wheelchair for his cerebral palsy and suffers from brain damage.

“We wonder if he had all the same resources that were available to Shannon he might have a different outcome,” reflects Howie Shikaze. “The opportunities we might provide to other families is what inspired us to donate to the NICU.”

Foothills Hospitals has a level 3 NICU, which means it cares for some of the most premature and critical newborns. They are constantly evaluating research and care practices to ensure they can provide the best and most up to date care in the critical first few months of these newborns’ lives.

“Just to see how Shannon turned out today – it was a struggle the first couple years but today she is such a success as an engineer and healthy young woman. We are really proud of her,” says Howie.

**Sher and Howie Shikaze
with their daughter, Shannon**



GRATEFUL PATIENT GIVING

When patients receive excellent care, they or their families often look for a way to say thank you. A grateful patient donation is an excellent way to show your appreciation and ensure that staff have the resources to continue to provide the best care in the future.



ONWARD

The Shikaze family wants their gift to ensure that other families have the same opportunities for care that Shannon did 30 years ago.

“Our parents were born in Canada of Japanese / Canadian heritage. During WWII virtually everything they owned in British Columbia was taken by the Canadian government and they arrived in Alberta with just two suitcases each. They were deprived of everything and yet they rebuilt their lives starting with nothing, got us to university and gave us the life that we have today.

If we make a small contribution, we hope we can inspire others to share their good fortune too,” says Howie Shikaze.

“We’ve had the privilege of travelling the world and seeing many other cultures that have less. Calgary is a small village; it’s the kind of city where you can walk down the street and run into people you know. It’s the kind of city where people have the willingness to volunteer to help their neighbour. It is a can-do city and we’ve seen it, especially in these last couple of years. We all have a responsibility to our community; our philanthropy acknowledges this commitment.”

For the care of the community

“Without world-class hospitals like the Peter Lougheed Centre, we could not call ourselves a world-class city.”

– Michael Pedersen, Station Manager, RED FM

There is no doubt that RED FM listeners are very caring and giving. Every year the RED FM Radiothon brings many people throughout the South Asian community together to raise money for the Peter Lougheed Centre. The Radiothon is held in recognition of the birth anniversary of the pioneer of the Sikh faith, Guru Nanak Dev Ji.

“Our philosophy is ‘*By the Community, For the Community*’,” says Michael Pedersen, Station Manager at RED FM in Calgary. “We believe that our mandate, beyond local ethnic programming, is to inspire community support to strengthen services around us. It’s in our DNA!”

Since the first Radiothon just four years ago, RED FM has raised money for both the neonatal intensive care unit (NICU) and the Women’s Health Triage Area at Peter Lougheed Centre hospital. Within the NICU, two care rooms are named after Mata Tripta, Guru Nanak’s mother.

“Having the name ‘Mata Tripta’ beautifully displayed in the hospital is a matter of pride and celebration for RED FM listeners,” explains Michael. “They have proven time and again, that they are exceptionally generous. This is a testament to their generosity and will be a legacy for the community for years to come.”

RED FM’s partnership with Calgary Health Trust is a way to inspire the community to support health care financially, but the radio station also puts a lot of effort in providing information about what is happening in health care to their listeners. The focus the radio station has on information and education has helped listeners to understand the importance giving makes to health care in their own backyard.

“Doing everything we can to have a top-notch hospital in the community where we reside just makes sense. We believe that RED FM listeners realize that supporting our local hospitals also supports our families and community. It’s really a win-win scenario.”

Ramanjit Singh Sidhu, Rishi Kumar, Minu Bhatia, Michael Pedersen and Rajiv Sharma of RED FM radio station in Calgary



CORPORATE GIVING

Many companies want to support causes that their employees and customers care about. Through their charitable initiatives, organizations are able to further inspire their stakeholders to be part of the community, while contributing to their own well-being.

ONWARD

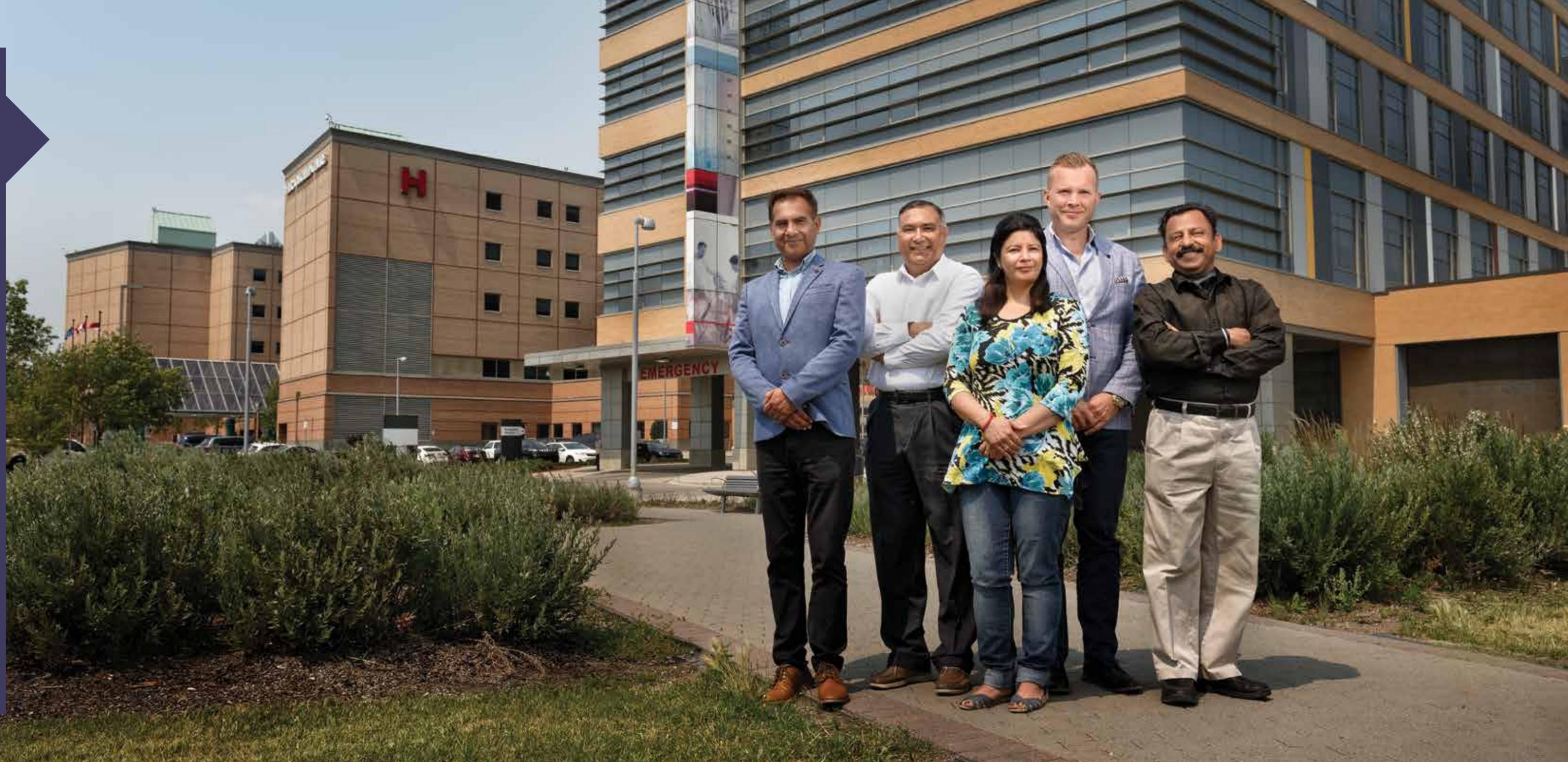
RED FM knows firsthand what a difference the community coming together can make to funding important initiatives.

A common question that people ask is ‘why donate money to a local hospital when it is government funded?’ “For us, the answer is simple,” says Michael Pedersen, Station Manager at RED FM. “The local donations give the hospital the ability to go beyond the basic capabilities that are attainable through government funding alone.”

“When you donate locally, hospitals are able to acquire more specialized equipment at a faster rate, making it available to those who need it sooner rather than later.”

During RED FM’s first radiothon for Calgary Health Trust, the generous donations of listeners helped to fund two six-bed care rooms for the neonatal intensive care unit (NICU), which in turn allowed Peter Lougheed Centre to invest in other areas of need.

“Although RED FM has only been in Calgary for four years, we are proud to already have the opportunity to work with great organizations like Calgary Health Trust. Hard work and commitment to the community are values that we both share, and we look forward to working together for years to come.”



Volunteers are the heart of the city

“As the spouses and friends of Rotarians, our motto is ‘Serve Above Self’, and exemplifies our volunteer nature - something that has been instrumental in shaping the community we live in today.”

– Maureen Watson, Past President, South Calgary Rotary Partners (2015-16)

South Calgary Rotary Partners have deep roots in health care and even deeper roots in helping the community.

It should be no surprise that the Partners have supported over 19 charities throughout the past year in a number of areas from education and social services to health care. Their generosity is in an effort to represent the community’s interest. And through the Partners work, alongside the Rotary Club of Calgary South, the Partners have made many significant investments in their own legacy projects, including at Carewest Sarcee and throughout health care in Calgary.

The Partners are committed to enhancing the lives of residents at Carewest Sarcee. They provide volunteers to run a weekly bingo for five months of the year for residents as well as plan and host the site’s annual Rose Tea. It is part of their history and an important reason why they do the work they do.

Their legacy began with the desire to help others, volunteering at the Auxiliary Hospital by helping to fold bandages. But they wanted to do more and work directly with people. Quickly they got to work baking and putting together the details for what would be the first Rose Tea.

As the Auxilliary Hospital evolved to meet the needs of the community it became Carewest Sarcee, a long-term living and therapy facility. Still today, the Rose Tea continues. Through this simple gesture, the Partners are able to connect with the residents of Sarcee and their families in a personal way.

“I remember one time a husband sent us a message after receiving a rose for his wife who was a resident at the time. He was so overcome with gratitude that someone would care so much for his wife to provide her with a rose,” explains Pat Farn, who served as Past President of South Calgary Rotary Partners from 2016 to 2017. “It just meant so much to him.”

This is only one example of how the Partners have made a significant impact on residents.

“That is why we volunteer our time. We might be the only people they see or hear from in a while.”

**South Calgary Rotary Partner’s Past Presidents
Pat Farn (2016-17) and Maureen Watson (2015-16)**



VOLUNTEERING

Volunteers are a vital part of the work that Calgary Health Trust does. Volunteers commit hours in service, whether it is serving on the Board and Development Councils, volunteering at events or giving countless hours of help in our office. Volunteers are at the heart of helping to ensure the work we do has a meaningful and lasting impact on the community.



ONWARD

"It is our hope that what we are doing in our own community is showing care and inspiring the next generation. Many things would not happen in this city were it not for volunteers. If we as a group can pass on the spirit of volunteerism, then future generations will benefit too," says Maureen Watson, who served as South Calgary Rotary Partners President from 2015 to 2016.

The South Calgary Rotary Partners are involved in many projects throughout health care and within the city. Their desire is to create a stronger sense of community, to help those less fortunate and support their neighbours and those who need it the most through their commitment to service.

**"It takes effort to build a community,"
says Pat Farn, the organization's
President from 2016 to 2017.**

"We started when Calgary was just a really small town. There was a real sense of community and you built the community through social activities," adds Maureen.

The South Calgary Rotary Partners know one thing: Giving benefits the giver. There is a return that you get from being involved.

A legacy gift for the future of health care

“When you leave a gift in your will for health care, you are providing for the future.”

– Stan Drabek

When Stan Drabek went to Queen’s University and graduated with Honours in Political Science, doors started to open up for him. After a successful career teaching, he thought about how he could return the favour so that other students would have the same opportunities he had. So, he made a gift to both the university he attended and the one he taught at in an effort to ‘pay-it-forward.’

Then when Stan started having health complications that led him to Rockyview General Hospital, he thought about what he could do in appreciation for the care he had received and applied the same thinking.

“The staff were treating cases that were far more difficult and complex than my own,” says Stan. “I received excellent care and I thought, if they are treating everyone the way that they treated me, why not give back?”

Stan wanted to think about how he could give back in a way that would be meaningful.

“I knew this was an opportunity to provide something that is important in everyone’s life,” he says.

Medicine’s constantly changing and developing nature is what led Stan to think about the future. He knew that it would be hard to predict what the needs of the health care system would be down the road, but that in an environment where there is so much advancement being made, there would always be needs.

That’s why Stan decided he would leave a legacy gift to Rockyview Hospital.

“We have to think about what is in place today and what is needed tomorrow and the human elements, like philanthropy, that can influence the evolution of this,” says Stan. “I chose to give to the greatest needs at Rockyview Hospital because I figured that sooner or later every program will receive some help.”

Stan’s decision to leave a gift in his will to Rockyview Hospital’s greatest needs means that his gift will be used in the care and comfort of patients where it is needed the most – and that is just the legacy Stan is hoping for.

LEAVING A LEGACY

Leaving a gift to health care in your will is a way to continue the difference you are making for the community. It demonstrates your commitment to ensuring that the best health care possible is available right here in Calgary not only today, but well into the future.

Stan Drabek



ONWARD

“Through research we can solve a lot of problems for many diseases. It is my hope that in the future people will have more knowledge about medicine and think about medical issues and implications beyond urgent care and the hospital,” says Stan Drabek.

For Stan, he chose to designate his legacy gift to Rockyview General Hospital because of the care he received and the opportunity to make an impact on the future, but he sees a lot of opportunity for others to make a difference based on their own experiences.

“Individuals can bring their passions and interests [in health care] to help advance state-of-the-art care that is needed in that specific area. The government needs to look at health care overall and ensure that money goes to areas that will give the biggest bang for their buck and they can only do so much; so this is an opportunity for individuals to help in an area they are passionate about.

What you donate today will be transferred down the road to something that is going to make the medical experience better and more comforting to those who need it. Every gift helps.”



Inspiring happiness during difficult times

“Not a day goes by where we don’t think about the girls’ stay at the hospital. The NICU is so important to new babies entering the world and giving parents the care they need to get through a very difficult time.”

– Eve Renaud

Michelle Renaud is a talented young artist who uses her paintings to spread happiness to those who look at them. Through her art shows, the Renaud Family has supported critical care at both the Foothills Hospital Neonatal Intensive Care Unit (NICU) and the Southern Alberta Neonatal Transport Services that will ensure newborns from south of Red Deer receive the care they need in the best facility to meet their needs.

“Michelle lives an amazing life and is very lucky. She is a very good aunt to her nieces that stayed at the NICU and Michelle wanted to give back to the place that took care of them,” explains her sister, Eve Renaud whose twins, Emily and Gabrielle, were born at just 34 weeks.

“Michelle’s paintings inspire happiness and she wanted to share that happiness with the families and clinicians at the NICU.”

Both Michelle’s sisters, Eve and Marie, found their families in the care of the NICU after the birth of their girls.

Michelle’s paintings are a way for her to express her feelings and she is inspired by the beautiful views of her homes in Canmore and Calgary. Her abstract colours and shapes form beautiful landscapes of sunsets, sunrises, mountains, and prairies that she is inspired by every day.

“The girls were first cared for at the Foothills’ NICU where the team was absolutely amazing. Once they were big enough, they were transported to the Rockyview Hospital. The transportation team was incredible,” reflects Eve. “It was fascinating to see both little babies in one isolette with all of their monitors hooked up. It was frightening, but the team was able to educate us on how they were being moved. The organization, empathy and professionalism blew us away.

Both girls thrived in the NICU and were able to come home in under two weeks. The NICU nurses and doctors were so comforting, knowledgeable and caring during one of the most difficult times in our lives. We knew the girls were in very good hands.”

CHARITY EVENT FUNDRAISERS

Hosting a fundraising event is an important way that you can make a difference to health care and get your friends and family involved. Events provide an excellent way to raise money and awareness for an area of health you are most passionate about and also expresses your talent and creativity.

Michelle (centre) with her nieces Emily and Gabrielle, (L to R) father Ron and mother Rita, sister Eve Renaud and brother-in-law David McLean





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Families that enter the care of the Neonatal Intensive Care Unit (NICU) often do so suddenly. It is not something that anyone can be prepared for, yet the care that the NICU provides is so impactful to the future development of these newborns.

The Renaud Family's support goes far beyond the doors of the NICU and into the health of the community by supporting the Transport Team that is responsible for ensuring that newborns from the south half of the province will receive the care they need in the best facility to meet their needs.

"We are so proud to be supporting a program that brings amazing services throughout Southern Alberta," says Eve. "It means so much to us that families, whether located in the city or in rural areas can have the same experience that we shared at the NICU when our girls were born."

A piece of Michelle's art hangs in the transport room in the Foothills Hospital NICU as a symbol of their appreciation for the care the team delivers every day. It's also a positive reminder to families that they are not alone through their difficult times.

"We are so proud of Michelle and her work, and that she makes so many people happy whether through her art pieces or from the proceeds of her sales for the NICU."

"The nurses and doctors at the NICU were absolutely amazing," says Ron Renaud about the gratitude his family has for the team that cared for his granddaughters.

A special thank you for the greatest gift

“Our donation is about supporting something that is part of our community.”

– Doug Latter

Doug and Jane Latter waited patiently in the labour and delivery waiting room at South Health Campus to meet their new grandson.

Their daughter, Kate Latter and her husband Mike Podwalski, had experienced a very healthy pregnancy. So when she gave birth to their first son, Henry, 10 days past his due date they didn't expect anything to go wrong. But shortly after Henry was born, he stopped breathing.

“Within minutes, there was a dozen people caring for our baby,” says Kate. “They wanted Mike to stay with Henry so he could talk to him and be involved in his care. It gave me a sense of security to know that Mike was there with Henry.”

Thanks to the care of the labour and delivery and neonatal intensive care unit (NICU) team at South Health Campus,

Henry is a happy and healthy baby. Kate and Mike spent their first few days as parents being part of feedings, asking questions and participating in rounds' discussions with the clinical teams regarding their son's care. As grandparents, Jane and Doug felt involved and included in the care as well.

“It takes a special person to do what they do [at South Health Campus]. They were understanding of our needs and desire as parents,” says Mike. This is part of the team's commitment to patient and family-centred care, putting them at the centre of discussions and decisions involving their loved ones.

For grandparents Doug and Jane, the level of care and calmness that the staff offered them drove them to make a donation to South Health Campus in celebration of their grandson and to express their thankfulness.

“It was immediately evident that this is a first-class, state-of-the-art facility,” says Doug. “We were so impressed with the progression in care; from the bed that was available for dads in the labour and delivery room to the equipment available.”

GIFTS IN HONOUR & TRIBUTE

Making a gift in honour or tribute is a special way to recognize an important milestone or person in your life. Many people choose to make donations in lieu of gifts for weddings, anniversaries, birthdays and other special occasions. This allows them the opportunity to make a difference in an area of health care that is important to them, and to also recognize the great care they received.

Jane Latter, Mike Podwalski, Kate Latter and Doug Latter with four month old Henry James Podwalski





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“You can see the hospital [South Health Campus] from all sides so it feels like its part of your community and you know that the hospital is right by your home if you need it,” explains Doug Latter about the comfort of having South Health Campus so close to their home.

After experiencing issues with their own health, giving back to health care became important to the Latter family.

“We’ve both used the health care system,” says Jane Latter. “You see names on buildings because of donations. Though everyone can’t give at that level, whatever they can do will help. Everyone giving will make a big difference.

Through our own health care experiences, we’ve realized how important advances in research are in advancing care from the first time we needed the system. We know there is no way our contribution to taxes would have covered the care that we’ve received, so giving back was an important part of that.”

“The more you go through in life the more you realize one day everyone will be on the receiving end [of health care], whether it’s having a baby or an illness,” says Jane Latter.

Looking Onward: Our Priorities

NEONATAL INTENSIVE CARE EXPANSION, RESEARCH, EDUCATION AND PROGRAMMING AT FOOTHILLS HOSPITAL – \$50M+

In Canada, 1 in 10 newborns will need the care of the neonatal intensive care unit. In Alberta that number increases to 1 in 8. We have the opportunity to not only provide the best care for these tiny patients, but to understand what can be done to change the statistics.

The Neonatal Intensive Care Unit at Foothills Hospital provides the highest level of care (level 3) to the tiniest and most critical newborns. The expansion of this unit and further investment in research, education and community programming geared towards prevention and improved outcomes will ensure that each child born in our province will have the best possible opportunity. It will improve their odds of surviving, lessen or avoid ongoing health complications and create a vibrant life for many generations.



AN INVESTMENT IN NEONATAL HEALTH IS AN INVESTMENT IN THE NEXT **60+ YEARS**

HEMODIALYSIS EXPANSION AT PETER LOUGHEED CENTRE – \$3M

Kidney failure does not discriminate. It can happen at any age because of both hereditary and lifestyle causes. For many of these patients, they will depend on hemodialysis for life-saving treatment close to home.

The expansion of the Hemodialysis Unit at Peter Lougheed Centre will create nine new stations and treat an additional 54 patients who depend on this form of therapy.

*based on three treatments per week

624 HOURS/ YEAR
THE AVERAGE TIME A HEMODIALYSIS PATIENT WILL SPEND IN TREATMENT*

SPECIALIZED PEDIATRIC SPACE AT SOUTH HEALTH CAMPUS – \$3.9M

Approximately 25% of emergency patients seen at South Health Campus are under the age of 18, and that is only expected to grow as young families move into the surrounding area. For these families, it is 40 km to Alberta Children's Hospital.

Currently, pediatric patients in the emergency room are cared for in four designated beds surrounded by adult patients. As patient volumes and acuity increase for all age groups, the need for a dedicated area also increases. This space would provide an environment designed to meet the unique needs of pediatric patients and their families.



CAREWEST CLOSE TO HOME – \$1M+

Carewest is home to a diverse population of clients, residents and their families. Donations from the community help to enhance their quality of life and provide services that make Carewest feel more like home. Residents and clients already receive excellent care from compassionate and dedicated staff, but in supporting Carewest you are bringing many comforts and quality programs to these individuals.

PRECISION MEDICINE FOR COMPLEX IMMUNE DISEASES – \$7M

Complex immune diseases can be extremely difficult to navigate without timely diagnosis and treatments. In many cases, time to diagnosis and treatment is a critical factor. Working together, multi-disciplinary specialists are now collaborating to provide precision medicine that provides the exact right treatment at the right time to the right patient in the area of complex immune disease throughout their lives.



THE GI CLINIC SERVES PATIENTS FROM ACROSS SOUTHERN ALBERTA AND DEMAND FOR THE CLINIC'S SERVICES IS EXPECTED TO INCREASE BY MORE THAN

40%

GI REDEVELOPMENT AT ROCKYVIEW GENERAL HOSPITAL – \$11.5M

Patients age 15 – 105, from various demographics and with a variety of diseases will all rely on the care of Rockyview General Hospital's Gastrointestinal (GI) Endoscopy Unit. This new space will focus on patient-centred care delivery, training and education, advanced procedures and nutrition. The new space will give people suffering from functional bowel diseases a centralized approach to help them independently manage their disease and enhance their quality of life.

Financial Highlights

Calgary Health Trust has a diverse fundraising portfolio consisting of donations, which include Major Gifts and Bequests, Annual Giving, Tributes and Memorials, and Grateful Patient donations, as well as Special Events, our two Hospital Home Lotteries, Grants and Investment Income.

Your dollars at work

**ADMIN 3.4%
& FUNDRAISING 25.6%**

HEALTH CARE PRIORITIES 71%

Calgary Health Trust - FY 2016/17

**ADMIN 4.1%
& FUNDRAISING 25.2%**

HEALTH CARE PRIORITIES 70.7%

Calgary Health Trust – 3 year average

Our Fundraising Activities and Administrative Costs

Calgary Health Trust is dedicated to ensuring that its operational costs incurred through activities such as accounting, marketing, and data management are as lean and effective as possible. We work hard to ensure that our cost to raise a dollar is benchmarked with like charities throughout Canada.

Calgary Health Trust's cost to raise a dollar was 29%. Of this, direct fundraising costs account for 25.6% and our administrative costs account for 3.4%.

In FY 2017 our cost to raise a dollar was 29%

Investing in Lotteries to Invest in Health

Our Foothills Hospital Home Lottery and Hospital Home Lottery are programs that have a great return on investment. They are essential to our overall success and make up over 30%, or a net of \$7.2M, of our total fundraising revenue. We continuously evaluate the return on our investment of both of our lottery programs. The expenses of these programs include the purchase of prizes and investments in marketing and we make every effort to run our lotteries as efficiently and effectively as possible. We are proud to say that they are two of the most efficient lotteries in Canada.

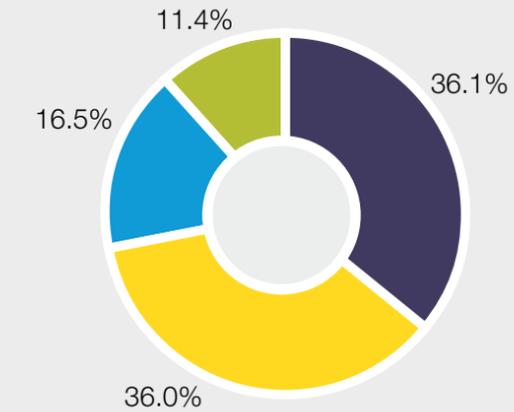
Our net lottery return (calculated as revenue-expenses/ expenses) of 41.7% remains favourable, though we saw a slight decrease in FY 2017 from 48.5% in FY 2016 due to additional costs associated with marketing in a tough economy.

Revenue & Disbursements Summary

Last fiscal year (ending March 31, 2017), Calgary Health Trust raised \$27.4M in net revenue.

Calgary Health Trust 2016-2017 Revenue

■ Donations	9,879,494
■ Lotteries & events (net)	9,833,201
■ Grants	4,517,373
■ Investment income	3,120,326
	<u>27,350,394</u>



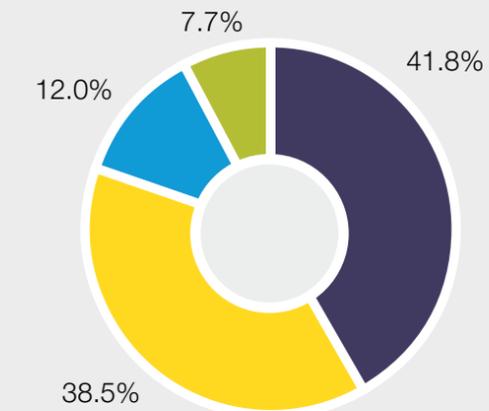
Our revenue from Donations comprise over 36% of our total revenue for FY 2017.

We received over \$4.4M in grant revenue from Alberta Health Services, which was a significant contribution towards our operations, though we expect this to decrease in the upcoming fiscal year. As a result, we have made changes to our business to focus our efforts to grow unrestricted revenues to ensure our long-term success.

Calgary Health Trust earned over \$3.1M in revenue from investment income. Invested funds are largely made up of endowments, which follow terms of reference that guide their use, and restricted funds which are held for future disbursement.

Calgary Health Trust 2016-17 Disbursements

■ Capital Projects & Equipment	3,453,315
■ Research	3,174,149
■ Programs & Education	991,727
■ Other Institutions	635,298
	<u>8,254,489</u>



In FY 2017 Calgary Health Trust disbursed almost \$8.3M to health care in the community. This includes disbursements made to hospitals and community programs, research initiatives held at the University of Calgary and a number of other partners who are aligned in our vision to transform health care for Alberta. Currently Calgary Health Trust is raising money for a number of large capital campaigns in the areas of neonatal health, gastroenterology and paediatrics. Our efforts precede construction on these projects and therefore delay disbursements of revenue in these areas.

We take our accountability of monies raised by Calgary Health Trust very seriously and are held to the highest standards of fundraising practice by our volunteer committees consisting of a Governance Committee and Finance and Audit Committee as well as our Board of Directors.

On May 24, 2017, the chartered accounting firm of Ernst & Young LLP issued an unqualified audit report on the financial statements of the Calgary Health Trust for the year ended March 31, 2017. The 2016/17 audited financial statements including the auditors report thereon is available on the Calgary Health Trust website (www.calgaryhealthtrust.ca) or by contacting the Calgary Health Trust office at 403-943-0615.

The following information summarizes the financial position and the operations and changes in fund balances for the Calgary Health Trust for the year ended March 31, 2017.

Calgary Health Trust
SUMMARY OF FINANCIAL POSITION
As at March 31

	2017 \$	2016 \$
ASSETS		
Current		
Cash	67,256,440	58,476,370
Amounts receivable	451,647	376,139
Prepaid expenses	582,140	602,968
Investments - at market	51,712,069	46,364,676
Other assets	1,367,126	1,457,095
	<u>121,369,422</u>	<u>107,277,248</u>
LIABILITIES		
Current		
Accounts payable & accrued liabilities	1,822,269	4,018,520
Charitable disbursements payable	134,157	813,394
Deferred revenue – lotteries and events	12,977,204	11,514,010
	<u>14,933,630</u>	<u>16,345,924</u>
FUND BALANCES		
Operating Fund	9,537,542	8,578,063
Restricted Fund	67,127,936	55,745,374
Endowment Fund	29,753,937	28,897,028
	<u>106,419,415</u>	<u>93,220,465</u>
Accumulated remeasurement gains and losses	16,377	(2,289,141)
	<u>121,369,422</u>	<u>107,277,248</u>

Calgary Health Trust
SUMMARY OF OPERATIONS AND CHANGES IN FUND BALANCES
Year ended March 31

Revenue

Donations	9,879,494	7,862,723
Lotteries and events (net)	9,833,201	11,722,234
	<u>19,712,695</u>	<u>19,584,957</u>
Grants – Alberta Health Services	4,402,053	2,413,395
Grants – Other Government	115,320	43,786
Investment income	3,120,326	9,000,879
	<u>27,350,394</u>	<u>31,043,017</u>

Expenditures

Operating expenses	5,896,955	6,128,625
	<u>21,453,439</u>	<u>24,914,392</u>

Excess of revenue over expenditures before charitable disbursements

Charitable Disbursements		
Alberta Health Services	4,333,830	11,234,936
University of Calgary	3,285,361	3,512,321
Alberta Bone & Joint Health Institute	44,851	184,667
Prostate Cancer Foundation	178,000	726,650
Other Organizations	412,447	113,421
	<u>8,254,489</u>	<u>15,771,995</u>

Excess of revenue over expenditures and charitable disbursements

Fund balances, beginning of year	13,198,950	9,142,397
	<u>93,220,465</u>	<u>84,078,068</u>
Fund balances, end of year	<u>106,419,415</u>	<u>93,220,465</u>

Leading us Onward: Our Volunteers

Bill Sembo, <i>Chair</i>	Barry Davy	Brenda Huband	William Osler
Lesley Conway, <i>Vice Chair</i>	Gary Durbeniuk	Sarah Kennedy	Dan Silvester
Sandy Edmonstone, <i>Vice Chair</i>	Bruce Edgelow	Bobby Libin	Roger Smith
David Routledge, <i>Vice Chair</i>	Dr. Chen Fong	M. Ann McCaig	Gregory Turnbull
Carlo Bellusci	Robert Hawes	Sherrold Moore	
Angela Butler	Dr. Richard Hu	Cynthia Moore	



Thank You

Mrs. Ann McCaig for 12 years of invaluable leadership!
Calgary Health Trust Board Chair (2005-2017)

Foothills Medical Centre Development Council

- Bill Sembo, *Acting Chair*
- Kirk Bailey
- Victor Bryant
- Bruce Churchill-Smith
- Alexander Cummings
- Laurie Edwards
- Kevin Fleury
- Dr. Chen Fong
- Joni Hughes
- Dr. Peter Jamieson
- Robert Peabody
- Dana Silver
- Michael Suddes
- Shawna Syverson

Peter Lougheed Centre Development Council

- Bruce E. Edgelow, *Chair*
- Kim Berjian
- Leigh Clarke
- Karen Foudy
- Robert Hayes
- Jim Jenkinson
- Dr. Elizabeth MacKay
- Ken Morris
- Dr. Steven Patterson
- Sherali Saju
- Dr. Ian Scott
- Janice Stewart
- Dr. Mark Zivot

Rockyview General Hospital Development Council

- Sherrold Moore, *Chair*
- Peter Blanchard
- Nancy Calvin
- Anastasia Columbus
- Dr. Kelley deSouza
- Nicole Dixon
- Debbie Goulard
- Laurie Harding
- Rick James
- Feisal Keshavjee
- Jim Kinnear
- Stuart Libin
- David Routledge
- Georgine Ulmer

South Health Campus Development Council

- Sarah Kennedy, *Chair*
- Lori Anderson
- Gayle Burnett
- Shannon Darragh
- Dr. Colin Del Castillo
- Jillian Dickson
- Catherine Dyer
- Mike Fordham
- Shelley Koch
- Sharon McCormick
- Jessica Schneider
- Marc Staniloff

Honorary Patrons 2017 Inductees

The Honorary Patrons program recognizes individuals who have made a significant difference to health care through their contributions, dedication and support of Calgary Health Trust.

We are proud to recognize Dr. Sid Viner and Mr. Peter Valentine as 2017 inductees.



Dr. Sid Viner



Peter Valentine

ONWARD



800, 11012 Macleod Trail SE
Calgary AB T2J 6A5

Phone: 403-943-0615 **E-mail:** fundraising@calgaryhealthtrust.ca
calgaryhealthtrust.ca

Connect with us online @yychealthtrust



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